



Advocacy
Analysis
Collaboration
Recognition



YEAR-AT-A-GLANCE 2012-2013



A MESSAGE FROM NACWA's EXECUTIVE DIRECTOR



At NACWA's Annual Business Meeting in July, I formally announced my plans to retire in July 2015. At that time, I will have been with the Association over thirty-five years – the last twenty-six as Executive Director. It is incredible to look back on what the clean water community has accomplished. Whether through pursuing legislation and policies that both protect the environment and provide billions of direct financial assistance and cost savings; informing and activating our community through advocacy-focused publications; providing unique opportunities for networking and information sharing at conferences; or simply ensuring the highest quality membership services achievable – in my view, the return on investment for NACWA's members has been exceptional and will only continue to grow in the future.

NACWA has had numerous significant achievements transforming clean water agencies into community leaders that deliver maximum environmental benefits, partner in local economic development and manage valuable resources. I am particularly proud of our record during my tenure with NACWA. Just to highlight a few of our major accomplishments:

- » We successfully advocated for short and long-term funding mechanisms to meet an ever-expanding clean water infrastructure need;
- » We worked with the U.S. Environmental Protection Agency (EPA) to establish a National Pretreatment Program that ensures local responsibility and oversight of this critical clean water program;
- » We ensured that the final 503 sludge regulations were reasonable and based on sound science;
- » We took the lead in developing a National Combined Sewer Overflow (CSO) Policy, which acknowledged that the concept of “zero discharge” is not viable;

- » We demonstrated national leadership in the privatization debate, providing our members with the information and tools they needed to counteract false claims and takeover threats by the private sector and, in the process, enhance the efficiency of their operations;
- » We secured a \$500,000 grant immediately following the attacks of September 11, 2001 to develop a vulnerability self assessment tool for our members, a tool that was ultimately replicated for water and joint water-wastewater utilities, as well; and,
- » We had the foresight to realize that no single existing organization could affect a needed transition to view water—and its many associated issues—holistically, and spearheaded the formation of what is now known as the U.S. Water Alliance to change the water paradigm.

More recently, we have achieved success in the stormwater arena with Congressional action mandating that the federal government pay its fair share of storm water abatement costs. We have also met our goals in the nutrients area, where we were successful in defeating the National Resources Defense Council (NRDC) petition to change the definition of secondary treatment. Through the *Money Matters...Smarter Investment to Advance Clean Water™* campaign, we successfully put EPA on record in support of integrated planning and permitting, flexible priority setting and viable affordability determinations—key steps toward NACWA's objective of an equitable watershed-based approach.

We have opened up our membership to all clean water utilities regardless of size; formed the Targeted Action Fund (TAF) to support an enhanced advocacy agenda; strengthened our ability to protect our members' interests in the courts; purchased a

building to provide the Association with a permanent and cost-effective home; and continued to provide our members with timely and informative analyses of the regulatory, legislative and judicial initiatives of priority concern to them.

As we reflect back on the past year in NACWA's *Year-At-A-Glance*, we can also look forward to a bright future building on what has already been accomplished. Of course, our job is not done and we face significant challenges in the future. We must unwaveringly focus attention on the need for a national wet weather policy. We need to continue to highlight the inequities of focusing all efforts to control nutrients on the point source sector. We must address the critical issue of climate as it relates to our future resiliency and sustainability – and work to implement the recommendations of our *Water Resources Utility of the Future... A Blueprint for Action*. Ultimately, 40 years after the enactment of the Clean Water Act, it is becoming increasingly clear that we must dedicate ourselves to changing the national clean water paradigm to meet the needs of the 21st century.

This past year has been filled with key victories for the clean water community, significant progress furthering NACWA's advocacy agenda, and successful conferences. During my final two years with NACWA, I will continue to work hard, hand-in-hand with members, staff, and stakeholders to achieve the Association's objectives and goals and continue our progress in cleaning up our nation's waters.

A handwritten signature in black ink that reads "K Kirk". The signature is stylized, with the first "K" being large and the last name "Kirk" written in a cursive script.

Ken Kirk
NACWA Executive Director
Washington, D.C.

A MESSAGE FROM NACWA's PRESIDENT



When the year began, the Water Resources Utility of the Future was an amorphous and undefined concept that many of us felt had significant potential. During my term, NACWA has worked closely with the Water Environment Federation (WEF) and the Water Environment Research Foundation (WERF) to add depth and breadth to this concept.

In late January, the three organizations – guided by a multi-disciplinary nine-member Steering Committee and an equally multi-disciplinary 49-member Task Force – released *The Water Resources Utility of the Future... A Blueprint for Action*. The *Blueprint* defined the evolving environmental, economic, and social roles that clean water utilities are playing in their communities. It explored how utilities are redefining themselves as resource recovery agencies – and vital community enterprises – and identified a range of barriers and changes needed to move forward, calling for bold transformational thinking around new ways of doing business.

Since then, we have embraced this concept through continuing collaboration – with each organization focusing on its strengths. This effort requires all of us to continue seeking opportunities to share information and ideas, and to further embrace creative and innovative technologies in order to truly revolutionize our industry well into the 21st century. For NACWA's part – the Association released *The Water Resources Utility of the Future – A Call for Federal Action*. This concise and visual publication defined 10 tangible steps to realize a shared vision for the Water Resources Utility of the Future. The document calls upon Congress, the U.S. Environmental Protection Agency (EPA), and other key federal agencies to take actions that will put the utility of the future within reach for us all.

NACWA, however, does not sit still. As reflected in this *Year-At-A-Glance*, we have pursued a myriad of legislative, regulatory, and judicial priorities identified by our members. Building on our ethic of collaboration, we have worked closely with WEF, the Association of Clean Water Administrators (ACWA), and EPA to convene a series of workshops focused on meaningful implementation of the Agency's Integrated Planning Framework. Our members have responded positively to these free workshops – and hundreds of them have attended five regional workshops over the last 10 months. There are more regional workshops planned in the coming months – and the Association is seeing considerable success as it pursues federal funding for an integrated planning pilot program.

NACWA also recently released *The Evolving Landscape for Assessment of Financial Capability - Clean Water Act Negotiations & the Opportunities of Integrated Planning*. As its name suggests, this white paper explores opportunities for more rational financial capability assessment. As we reflect on all that's been done, we must not forget that the Framework itself was inspired by NACWA's *Money Matters™* campaign – and its call for “smarter investment to advance clean water”.

Most recently, NACWA has led the water sector's efforts to protect the tax exempt status of municipal bonds. An important analysis – funded through our Targeted Action Fund (TAF) and done in collaboration with the Association of Metropolitan Water Agencies (AMWA) – examined the potential impacts to the water sector from a variety of recommended changes to municipal bonds made in the President's FY 2014 federal budget proposal. This critical analysis provides the facts needed to advance

a compelling advocacy effort on Capitol Hill, as well as with the Administration and key stakeholders.

As a team, we have accomplished a great deal during this past year and as a result, we have much to be proud of. Together we will continue our efforts to transform the clean water industry, and we will ensure the success of NACWA through continued financial accountability to its members and the full implementation of the succession planning framework that was developed for the Executive Director and key staff.

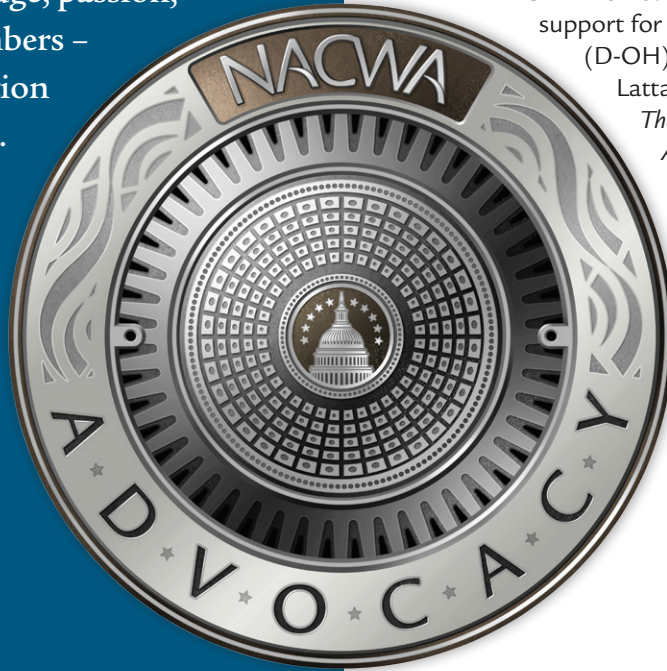
It has been my privilege and pleasure to have served as President of this dynamic and ever-changing organization.

A handwritten signature in dark ink, reading "Suzanne E. Goss".


Suzanne E. Goss
NACWA President 2012-2013
Legislative Affairs Specialist
JEA (Electric, Water & Sewer)
Jacksonville, Fla.

NACWA's ADVOCACY AGENDA

NACWA's active and diverse advocacy agenda is truly where 'the rubber meets the road' for the Association and its members. On a wide array of issues – legislative, regulatory, and judicial in nature – the best interests of NACWA's Member Agencies are well-represented by the Association. Supported by the knowledge, passion, and experience of its members – and a robust Targeted Action Fund (TAF) – NACWA is... invaluable analysis and non-stop advocacy at its best.




AFFORDABILITY, INTEGRATED PLANNING & FINANCING


- » NACWA released, *The Evolving Landscape for Financial Capability Assessment – Clean Water Act Negotiations & the Opportunities of Integrated Planning*, a white paper that explores the opportunities for more rational financial capability assessment; underscores the urgent need to revise the U.S. Environmental Protection Agency's (EPA) existing approach; and, outlines how adopting a revenue forecasting approach will enable the prioritization envisioned by the Agency's Integrated Planning (IP) Framework. 
- » NACWA worked aggressively to ensure that EPA regions and the states fully embrace the Agency's IP Framework and provide clean water agencies the opportunity to pursue integrated plans.
- » NACWA spearheaded the planning and implementation of a successful local-state-federal pilot IP workshop, and subsequently joined with the Association of Clean Water Administrators (ACWA) and the Water Environment Federation (WEF), in collaboration with EPA, to convene *Integrated Planning Workshops* in Regions 1, 3, 5, 7, and 10. The Workshops brought together state regulators; Agency regional staff and headquarters leadership; communities; and, utilities to candidly discuss the implications of integrated planning and its application in permit and enforcement scenarios.
- » NACWA's aggressive advocacy in favor of EPA's *Integrated Planning Framework* and increased flexibility in meeting Clean Water Act (CWA) mandates helped provide the opportunity for inclusion of integrated planning approaches in municipal wet weather consent decrees, as reflected in proposed decrees for the communities of Seattle and King County, Wash.
- » NACWA worked to build bipartisan support for Senator Sherrod Brown's (D-OH) and Congressman Bob Latta's (R-OH) legislation, *The Clean Water Affordability Act*. The Senate and House bills include provisions to codify EPA's *Integrated Planning Framework*, revise the Agency's financial capability guidance, and provide federal grants for wet weather control projects.




AFFORDABILITY, INTEGRATED PLANNING & FINANCING (CONTINUED)

- » NACWA urged appropriators to allocate \$5 million in the FY2014 budget to establish an *Integrated Planning Pilot Program*, where three to five communities in each of EPA's 10 regions would receive funding to develop an integrated plan. The pilot program garnered influential bipartisan support in both the House and Senate and resulted in \$2 million in the FY 2014 House EPA appropriations bill to establish a pilot program.
- » NACWA joined a coalition of over 70 national associations, led by the U.S. Conference of Mayors, united in opposition to provisions in the Obama Administration's proposed FY 2014 budget that would impose a 28% benefit cap on tax-exempt municipal bond interest.
- » NACWA lead water sector efforts to protect the tax exempt status of municipal bonds, and joined with the Association of Metropolitan Water Agencies (AMWA) to issue *The Impacts of Altering Tax-Exempt Municipal Bond Financing on Public Drinking Water & Wastewater Systems*, documenting how limiting or eliminating the tax exemption would cost utilities billions of dollars a year in lost project financing and lead to higher rates. 


NUTRIENTS, WATER QUALITY, & WATERSHEDS

- » NACWA secured a major regulatory and legal victory for clean water utilities nationwide when the U.S. Environmental Protection Agency (EPA) denied a petition from environmental activist groups to include nutrient removal as part of secondary treatment requirements. The Association worked closely with EPA to secure a strong denial of the request, which is anticipated to save clean water utilities tens of billions of dollars annually. 
- » NACWA was active in raising concerns over EPA's position on the direct translation of narrative nutrient criteria into permit limits for clean water agencies. These efforts will continue into the next year as the Agency implements training for Clean Water Act permit writers on narrative criteria translation.
- » NACWA successfully intervened in federal litigation, *Food and Water Watch, et al. v. EPA*, challenging the validity of water quality trading programs under the Clean Water Act – clearing the way for the Association to aggressively represent municipal utilities in the case and defend trading programs nationwide. The Association's participation in the litigation provides a key municipal perspective on the importance of trading as a critical element of a holistic watershed approach to nutrient reduction.




- » NACWA filed compelling legal briefs in a case involving nutrient regulation for the Mississippi River Basin, supporting EPA's decision against promulgating federal numeric nutrient criteria (NNC) for the Basin. The Association participated in a joint brief with other intervenors in *Gulf Restoration Network v. EPA*, arguing that EPA's denial of federal NNC was legally appropriate. NACWA also submitted a stand-alone brief to present the unique municipal perspective on why federal NNC will not further the watershed approach to reduce nutrients from all sources of impairment. 



- » NACWA played a key role in the ongoing dialogue over the development of numeric nutrient criteria, including weighing in on state-specific efforts in Ohio and Iowa – both of which are testing the bounds of EPA’s flexibility regarding state implementation. The Association continues to push the Agency to allow more innovative approaches that will better protect designated uses.
- » NACWA filed legal briefs before a federal appellate court and the U.S. Supreme Court challenging inappropriate nutrient limits in a CWA discharge permits. The Association’s briefs in *Upper Blackstone Water Pollution Abatement District v. EPA* argued that numeric nutrient limits in discharge permits must be written based on sound science and local water quality information, and should not require expenditure of public dollars on investments that are unnecessary to address local water quality concerns. 
- » NACWA weighed in on several EPA actions relating to contaminants of emerging concern including proposals on nanosilver; the approval process for new and re-registered pesticides; and, a federal review of triclosan and its uses. The Association’s advocacy in this area continues to press for a more coordinated federal approach to evaluating and regulating the impacts of chemicals before they become a concern in the water environment.

- » NACWA played an active role in EPA’s efforts to develop revised recreational water quality criteria, outlining concerns about the Agency’s direction and the lack of implementation guidance. As a result, the Agency has committed to developing implementation guidance, and the revised criteria better reflect the state of the science.
- » NACWA participated in several national water quality trading events, helping to advance the discussion on what makes an effective market for trading and how to make these markets succeed. The Association’s Water Quality Trading Workgroup remains very active in this arena.





- » NACWA, through its leadership role in the Healthy Waters Coalition, was successful in securing language in the Senate-passed Farm Bill to ensure that nutrient management activities receive priority conservation funding and allow farmers that are part of a partnership agreement to receive five-year contracts and special payments for nutrient management activities. Through NACWA’s efforts, the bill also contains language that clarifies that municipal water and wastewater entities are eligible partners, and specifically cites partnerships that execute innovative water quality improvement measures as eligible for conservation funding. 




- » NACWA secured support for, and represented its member’s interests in, a series of U.S. Water Alliance convened dialogues focused on the Mississippi River nutrient crisis. The dialogues brought together agriculture, water, and environmental sector leaders working along the Mississippi River to increase collaboration and undertake effective action to reduce excess nutrients in the river.



WET WEATHER & FACILITY OPERATIONS


- » NACWA continued its aggressive legal advocacy in support of municipal stormwater fee programs, filing briefs on behalf of Member Agency stormwater utilities in both St. Louis and northeast Ohio to defend municipal stormwater charge programs. The Association also advanced its robust efforts to ensure federal facility payment of stormwater charges, submitting a brief and participating in oral argument in federal litigation on behalf of a utility member from Georgia. 
- » NACWA contributed to a significant federal court decision striking down the U.S. Environmental Protection Agency's (EPA) improper use of "flow-based" total maximum daily loads (TMDLs) to regulate municipal stormwater runoff in *Virginia Department of Transportation, et al. v. EPA*, saving over \$300 million for the impacted utilities and setting strong national precedent that will help other stormwater agencies. 
- » NACWA coordinated utility participation in stormwater roundtable meetings with EPA leadership in various national locations to encourage dialogue on stormwater issues and the upcoming federal rule.

- » NACWA participated in successful litigation before the U.S. Supreme Court in *Los Angeles County Flood Control District v. EPA*, with the court issuing a strong legal decision – echoing arguments made in briefing by NACWA and other municipal interests – that limits the potential liability for stormwater dischargers under the Clean Water Act. 
- » NACWA engaged EPA's Office of Water as it progressed in development of a national post-construction stormwater rule. The Association convened meetings with the Agency and other municipal stakeholder groups to discuss rule elements and successfully advocated for the likely exclusion of a retrofit requirement and inclusion of phased implementation.
- » NACWA worked with the offices of Senator Tom Udall (D-NM) and Representative Donna Edwards (D-MD) to gain bipartisan support for the impending reintroduction of their legislation, *The Innovative Stormwater Solutions Act*, which would establish a grant program for communities interested in implementing innovative stormwater control infrastructure, and would establish three to five centers of excellence around the country to conduct research and establish best management standards for innovative stormwater control infrastructure.
- » NACWA formed a Wet Weather Enforcement Workgroup to provide a confidential forum for utilities to share information and approaches related to wet weather enforcement discussions and consent decree negotiations.

- » NACWA continued its ongoing dialogue with EPA to explore a path forward on sanitary sewer overflows (SSOs) and peak flow blending. The Association pressed the Agency to release the notes from its 2011 workshop on SSOs and discussed, with EPA staff, several concepts raised during that workshop, including consideration of a streamlined no feasible alternatives analysis under its existing bypass regulations.
- » NACWA developed and released a legislative proposal, *The Wet Weather Community Sustainability Act*, to help municipalities better manage peak wet weather events in a cost-effective manner that is protective of the environment and public health, and consistent with Clean Water Act requirements.
- » NACWA sought to codify and apply nationally, via both regulatory and legislative action, a federal appellate ruling that struck down EPA's improper efforts to limit the use of peak flow blending through application of the Clean Water Act's secondary treatment regulations.
- » NACWA won a key legal victory when a federal appellate court remanded portions of EPA's final Sewage Sludge Incinerator (SSI) rule, agreeing with NACWA that EPA failed to provide a proper technical basis for the rule's emissions limits and therefore must make changes to the regulation. The Association's role as lead plaintiff in the case, *NACWA v. EPA*, sought to preserve incineration as a viable form of biosolids management and also protect the ability of clean water utilities to pursue innovative energy recovery projects with SSI units.

» NACWA continued its strong legal defense of land application biosolids management, supporting efforts by Association members in Southern California to solidify and bolster a very positive court decision in favor of land application practices in *City of Los Angeles v. County of Kern*.

» NACWA protected utility use of biogas as a renewable fuel by participating in the enforceable consent agreement negotiations for collecting environmental data on siloxanes, which are harmful to boilers, engines, and other equipment when biogas is used as a renewable fuel, and which significantly increase the cost of using biogas.

» NACWA represented Member Agency interests in seeking a permanent exemption of biogenic greenhouse gas (GHG) emissions from Clean Air Act regulation as part of the Biogenic Greenhouse Gas Coalition. A permanent exemption would reduce costs and regulatory burden for utilities that use combustion of biosolids and biogas to generate energy. The Coalition will petition EPA for a rulemaking, and prepare an accompanying technical report. This effort builds on NACWA's previous participation in the *Center for Biological Diversity v. EPA* litigation involving the temporary biogenic emissions deferral, and is even more important given the court's vacating of the deferral in that case. 

» NACWA worked with Representative Lois Capps' (D-CA) to reintroduce, *The Water Infrastructure Resiliency and Sustainability Act (H.R. 765)*, which supports the adoption of resiliency practices by clean water utilities to ensure their facilities can withstand extreme weather events brought on by the changing climate.

» NACWA was an outspoken supporter of the passage of the Sandy Recovery Improvement Act of 2013, legislation that provided \$500 million to the Clean Water State Revolving Fund (CWSRF) to help wastewater utilities in New York and New Jersey undertake measures to build resiliency against future natural disasters.

» NACWA collaborated with the White House Council on Environmental Quality and other interested groups to organize an Executive Conference on Green Infrastructure to explore the use of green infrastructure to address urban wet weather concerns.

» NACWA promoted responsible and appropriate use of green infrastructure, including conversations about updating the 2007 *Statement of Intent* with EPA and the other green infrastructure partners.



» NACWA continued to work with the Water Environment Federation (WEF), the American Public Works Association (APWA), and state organizations to draw attention to the problems created by flushable wipes and other non-dispersible products in the sewer system, generating significant media attention to the issue. The Association and the other organizations also began working with the Association of the Nonwoven Fabrics Industry (INDA), to improve flushability guidelines, product labeling, and consumer education.

» NACWA worked with other water sector associations to engage in the process established by an executive order to improve the cybersecurity of the nation's critical infrastructure, emphasizing the need for voluntary standards for water utilities rather than new regulations.



INNOVATION & THE WATER RESOURCES UTILITY OF THE FUTURE

- » NACWA, in collaboration with the Water Environment Federation (WEF) and the Water Environment Research Foundation (WERF), established a multi-disciplinary Steering Committee and Task Force to explore and examine the Water Resources Utility of the Future (UOTF).
- » NACWA, WEF, and WERF published *The Water Resources Utility of the Future... A Blueprint for Action*, which has framed the dialogue on how utilities are moving beyond the requirements of the Clean Water Act and engaging in energy production, water reuse, resource recovery, green infrastructure and other, sustainable approaches. The *Blueprint* has ignited discussions in Congress, at the U.S. Environmental Protection Agency (EPA) and Department of Energy (DOE), and with other key policymakers and stakeholders around the country.



- » NACWA released the *The Water Resources Utility of the Future – A Call for Federal Action*. This concise and visual publication defined ten tangible steps that the nation should take to realize a shared vision for the Water Resources Utility of the Future. It calls upon Congress, EPA, and other key federal agencies to rethink their relationship to the water sector and take the key actions that will put the Utility of the Future within reach for all clean water agencies.
- » NACWA was instrumental in establishing a *Clean Water Caucus* in the U.S. House of Representatives to promote greater awareness of the beneficial technologies and innovative approaches utilities are adopting, and to develop and promote policies that advance these technology and management innovations. The Caucus will be chaired by Representatives John Duncan (R-TN) and Tim Bishop (D-NY), and was among the actions called for in the *The Water Resources Utility of the Future – A Call for Federal Action*.
- » NACWA joined with WEF and WERF to quantify the energy potential found in wastewater and the technological opportunities for energy production at wastewater treatment plants.
- » NACWA, WEF, and WERF jointly responded to a DOE Request for Information on Waste Applications for Sustainable Technologies for Energy (WASTE). The three organizations will meet with DOE and EPA to continue the conversation on how to facilitate the increased generation of renewable energy from wastewater treatment.



- » NACWA drafted legislative language, to amend existing tax code, and a concept paper outlining available tax incentives, to promote the greater adoption of resource recovery technology at clean water agencies.
- » NACWA actively participated in an EPA workshop on sustainable utility management and has remained engaged as the Agency works to develop a roadmap of effective practices to guide utilities along the spectrum from conventional business models to the more emergent business models characteristic of the UOTF.
- » NACWA drafted and proposed the creation of the *Technology Innovation & Resource Recovery Fund* within the Clean Water State Revolving Fund (CWSRF) program to help communities transform the way they deliver clean water services and support their efforts to become resource recovery agencies.
- » NACWA assisted EPA's Office of Science & Technology to identify innovative projects and technologies being implemented by Member Agencies for inclusion in the Agency's *Innovative Technology Blueprint*.

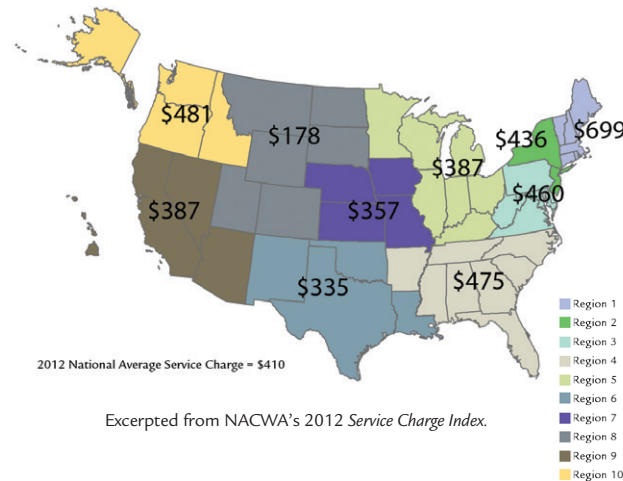
NACWA's TARGETED ACTION FUND (TAF) AT WORK

NACWA's Targeted Action Fund (TAF) supported more than 20 key Association initiatives and programs – bolstering the effectiveness of the Association's advocacy agenda, and maximizing the ability of member agencies to collectively conduct and complete initiatives identified as critical by the membership. TAF-funded projects and initiatives are noted throughout this document.

A number of other projects showcased in this *Year-At-A-Glance*, while not currently funded by the TAF, are continuations of prior year TAF-funded initiatives that remain significant to advancing NACWA's advocacy agenda. In addition to those TAF projects described on the preceding pages, the following projects also serve to support the Association's members and the organization's strategic objectives.



- » NACWA released the results of its 2012 *Service Charge Index Survey* in May 2013. The *NACWA Index* confirmed that the decade-long trend of increasing average costs for wastewater services for a single-family residence has continued and again outpaced the rate of inflation, as measured by the Consumer Price Index (CPI). The results include projections for approved or planned rate increases and regional data, providing more accurate benchmarks for utility managers.



- » NACWA joined with the Water Environment Federation (WEF); the American Water Works Association (AWWA); the Association of Metropolitan Water Agencies (AMWA); the U.S. Water Alliance; the National Association of Water Companies (NAWC); CH2M HILL; Veolia; United Water; American Water; Xylem; and, MWH Global to form the Value of Water Coalition, focusing on the need to create a stronger, more united voice across the sector to improve public awareness of the value of water.

WATER BLUES GREEN SOLUTIONS

- » NACWA provided support for *Water Blues – Green Solutions* a public service media project produced by Pennsylvania State University Public Broadcasting (PSPB). This multimedia documentary is anticipated to build on the awareness created by the 2008 documentary, *Liquid Assets*. The documentary explores sustainable sites, conservation, and the integration of man-made systems with natural systems, and features the work of NACWA Member Agencies.

NACWA CELEBRATES MEMBER AGENCY HONORS & ACHIEVEMENTS

NACWA's Member Agencies are at the top of their class – and the Association's awards programs provide clear evidence of that fact. Throughout the year individuals, utilities, and facilities are recognized and celebrated for their commitment to innovation, exceptional utility management, and our nation's waters. The national recognition that accompanies a NACWA award both acknowledges a job well done, and inspires others to view today's challenges as opportunities to find new and innovative ways to provide leadership in protecting and managing community water resources. NACWA is... recognition well-deserved.



NACWA honored 18 individuals and nine member agencies for outstanding contributions to environmental protection and the clean water community with 2013 *National Environmental Achievement Awards*. Award-winning Member Agency applications demonstrated innovation, creativity, and technical advancement in the areas of Operations & Environmental Performance, Public Service, and Public Information & Education.



» NACWA's *Excellence in Management Recognition Program* provided important acknowledgment of Member Agencies that are implementing sustainable, successful programs that exemplify the attributes of an effectively managed utility. Agencies received recognition for their implementation of initiatives reflecting both the *Ten Attributes of Effectively Managed Water Sector Utilities* and an array of key resource efficiency and protection activities.

» NACWA was proud to present three Member Agencies with *Platinum Excellence in Management* recognition and four with Gold honors, reflecting their successful efforts to address the range of management challenges faced by public clean water utilities.



» NACWA awarded 464 member agency facilities with *Peak Performance Awards*, recognizing 158 with *Platinum Peak Performance Awards* signifying their 100% compliance for five or more years. Thirty-two facilities earned first-time *Platinum* status, while the remaining 126 recipients achieved the remarkable accomplishment of maintaining perfect compliance for a time period ranging from six to 26 years.

» NACWA recognized 185 member agency facilities with *Gold Awards* for maintaining perfect compliance for a full calendar year and 121 member agency facilities with *Silver Awards* for no more than five permit violations in 2012.

NACWA MEMBERS

PUBLIC AGENCY MEMBERS

ALABAMA

Jefferson County Commission
Mobile Area Water
& Sewer System
Montgomery Water Works
& Sanitary Sewer Board

ALASKA

Anchorage Water &
Wastewater Utility

ARIZONA

City of Mesa Water Resources
City of Phoenix Water
Services Department
Pima County Regional
Wastewater Reclamation
Department

ARKANSAS

City of Little Rock
Wastewater Utility
Pine Bluff Wastewater Utility

CALIFORNIA

Central Contra Costa
Sanitary District
Central Marin Sanitation Agency
City & County of San Francisco
Public Utilities Commission
City of Fresno Department
of Public Utilities
City of Los Angeles
City of Palo Alto Regional
Water Quality Control Plant
City of Riverside Water
Reclamation Plant
City of Sacramento

City of San Bernardino
Municipal Water Department
City of San Diego Public Utilities
City of San Jose Environmental
Services Department
City of Santa Barbara
City of Santa Cruz Wastewater
Treatment Facility
City of Sunnyvale Water
Pollution Control Plant
City of Thousand Oaks
Public Works Department
Delta Diablo Sanitation District
East Bay Municipal
Utility District
Encina Wastewater Authority
Fairfield-Suisun Sewer District
Las Virgenes Municipal
Water District
Los Angeles County
Department of Public Works
Orange County
Sanitation District
Sacramento Regional
County Sanitation District
Sanitation Districts of
Los Angeles County
South Orange County
Wastewater Authority
Union Sanitary District
Vallejo Sanitation & Flood
Control District
Victor Valley Wastewater
Reclamation Authority
West County
Wastewater District

COLORADO

Boxelder Sanitation District
City of Aurora Water
Department
City of Fort Collins Utilities
City of Greeley Water and
Sewer Department
City of Pueblo Wastewater
Department
City of Rifle
Colorado Springs Utilities
Environmental Services
Littleton/Englewood
Wastewater Treatment Plant
Metro Wastewater
Reclamation District
Platte Canyon Water and
Sanitation District
Pleasant View Water &
Sanitation District

CONNECTICUT

Greater New Haven Water
Pollution Control Authority
The Metropolitan District
Water Pollution Control
Authority for the City of Norwalk

DELAWARE

City of Wilmington
Department of Public Works

DISTRICT OF COLUMBIA

DC Water

FLORIDA

Broward County Water and
Wastewater Services
City of Boca Raton Utility
Services Department
City of Clearwater
City of Hollywood
Emerald Coast Utilities Authority
JEA (Electric, Water & Sewer)
Marion County Utilities
Miami-Dade County Water
and Sewer Department
Orange County Utilities
Palm Beach County
Water Utilities
Toho Water Authority

GEORGIA

City of Atlanta Department
of Watershed Management
City of Augusta Utilities
Department
City of Cumming
Columbus Water Works
DeKalb County Public
Works Department
Gwinnett County Department
of Water Resources
Macon Water Authority

HAWAII

City and County of Honolulu

IDAHO

City of Boise
City of Garden City
City of Pocatello Water
Pollution Control Department

ILLINOIS

American Bottoms Regional
Wastewater Treatment Facility
Bloomington & Normal
Water Reclamation District
City of Lockport
Downers Grove Sanitary District
Flagg Creek Water
Reclamation District
Fox Metro Water
Reclamation District
Fox River Water
Reclamation District
Glenbard Wastewater Authority
Greater Peoria Sanitary District
Kankakee River
Metropolitan Agency
Metropolitan Water
Reclamation District
of Greater Chicago
North Shore Sanitary District
Rock River Water
Reclamation District
Sanitary District of Decatur
Springfield Metro
Sanitary District
Thorn Creek Basin
Sanitary District
Urbana & Champaign
Sanitary District
Wheaton Sanitary District

INDIANA

Citizens Energy Group
City of Fort Wayne
City of Valparaiso EKPCF
Gary Sanitary District

IOWA

City of Ames Water & Pollution
Control Department
City of Cedar Rapids,
Utilities Department
City of Des Moines

KANSAS

City of Lawrence
Department of Utilities
City of Olathe
City of Wichita
Johnson County Wastewater
Unified Government of
Wyandotte County

KENTUCKY

Lexington-Fayette Urban
County Government
Division of Water Quality
Louisville & Jefferson County
Metropolitan Sewer District
Northern Kentucky
Sanitation District No. 1

LOUISIANA

East Baton Rouge
Sewerage Commission
Sewerage & Water Board
of New Orleans

MARYLAND

Anne Arundel County
Department of Public Works
City of Baltimore Department
of Public Works
Washington Suburban
Sanitary Commission

NACWA MEMBERS

MASSACHUSETTS

Boston Water & Sewer Commission
City of Gloucester
City of Worcester
Lowell Regional Wastewater Utility
Massachusetts Water Resources Authority
South Essex Sewerage District
Springfield Water & Sewer Commission
Upper Blackstone Water Pollution Abatement District

MICHIGAN

City of Saginaw
Detroit Water & Sewerage Department
Genesee County Division of Water and Waste Services
Oakland County Water Resources Commissioner
Wayne County DPS Environmental Services Group
Ypsilanti Community Utilities Authority

MINNESOTA

City of Rochester, MN
Water Reclamation Plant
Metropolitan Council Environmental Services
Western Lake Superior Sanitary District

MISSOURI

City of Liberty
City of Springfield
Independence Water Pollution Control Department
Kansas City Water Services
Little Blue Valley Sewer District
Metropolitan St. Louis Sewer District

NEBRASKA

City of Omaha Public Works Department

NEVADA

City of Henderson
City of Las Vegas Water Pollution Control Facility
Clark County Water Reclamation District

NEW HAMPSHIRE

City of Nashua Division of Public Works

NEW JERSEY

Atlantic County Utilities Authority
Bayshore Regional Sewerage Authority
Bergen County Utilities Authority
Camden County Municipal Utilities Authority
Ewing-Lawrence Sewerage Authority
Hanover Sewerage Authority
Joint Meeting of Essex & Union Counties
Middlesex County Utilities Authority

North Bergen Municipal Utilities Authority
Ocean County Utilities Authority
Passaic Valley Sewerage Commissioners
Secaucus Municipal Utilities Authority
Stony Brook Regional Sewerage Authority

NEW MEXICO

Albuquerque-Bernalillo County Water Utility Authority

NEW YORK

Albany County Sewer District
City of Ithaca Department of Public Works
County of Monroe Department of Environmental Services
Erie County Sewer District No.5
Great Neck Water Pollution Control District
NYC Department of Environmental Protection
Onondaga County Department of Water Environment Protection
Rockland County Sewer District #1
Town of Tonawanda Water & Sewer

NORTH CAROLINA

Charlotte Mecklenburg Utilities
City of Greensboro Water Resources Department
City of Raleigh Public Utilities Department
City of Salisbury Rowan Utilities
Metropolitan Sewerage District of Buncombe County
Orange Water & Sewer Authority
Water and Sewer Authority of Cabarrus County

OHIO

City of Akron Water Reclamation Services
City of Canton Water Reclamation Facility
City of Columbus Department of Public Utilities
City of Dayton Department of Water
City of Lebanon
City of Lima Utilities Department
City of Sidney
City of Toledo Department of Public Utilities
Metropolitan Sewer District of Greater Cincinnati
Montgomery County Water Services
Northeast Ohio Regional Sewer District

OKLAHOMA

City of Oklahoma City Water & Wastewater Utilities Department
City of Tulsa Water and Sewer Department

OREGON

City of Albany
City of Canby
City of Corvallis Public Works Department
City of Eugene Wastewater Division
City of Gresham Department of Environmental Services
City of Portland Bureau of Environmental Services
City of Salem
Clean Water Services
Oak Lodge Sanitary District
Water Environment Services of Clackamas County

PENNSYLVANIA

Allegheny County Sanitary Authority
City of Lancaster
Delaware County Regional Water Quality Control Authority
Derry Township Municipal Authority
Harrisburg Authority
Philadelphia Water Department

PUERTO RICO

Puerto Rico Aqueduct and Sewer Authority

RHODE ISLAND

Narragansett Bay Commission

SOUTH CAROLINA

Beaufort Jasper Water & Sewer Authority
Charleston Water System
Greenwood Metropolitan District
Mount Pleasant Waterworks
Renewable Water Resources
Spartanburg Water System and Sanitary Sewer District
Summerville Commissioners of Public Works

TENNESSEE

City of Chattanooga
Moccasin Bend Wastewater Treatment Plant
City of Johnson City
City of Kingsport
City of Oak Ridge
Hallsdale Powell Utility District
Knoxville Utilities Board
Metropolitan Government of Nashville & Davidson County

TEXAS

Austin Water Utility
Benbrook Water and Sewer Authority
City of Amarillo
City of Corpus Christi Wastewater Department
City of Dallas Water Utilities
City of Garland
City of Houston Public Works & Engineering/ Public Utilities Division
City of Huntsville
El Paso Water Utilities Public Service Board

Fort Worth Water Department
Gulf Coast Waste
Disposal Authority
North Texas Municipal
Water District
San Antonio Water System
San Jacinto River Authority
Trinity River Authority of Texas
Upper Trinity Regional
Water District

UTAH

Central Davis Sewer District
Salt Lake City Public Utilities
Snyderville Basin Water
Reclamation District
Timpanogos Special
Service District

VIRGINIA

Alexandria Renew Enterprises
Chesterfield County Utilities
City of Lynchburg
Department of Utilities
City of Richmond Department
of Public Utilities
City of Suffolk Department
of Public Utilities
City of Virginia Beach
Department of Public Utilities
County of Stafford
Department of Utilities
Fairfax County Wastewater
Management Program
Hampton Roads
Sanitation District
Hanover County Department
of Public Utilities
Hopewell Regional Wastewater
Treatment Facility

Loudoun Water
Prince William County
Service Authority
Upper Occoquan
Service Authority
Western Virginia
Water Authority

WASHINGTON

City of Bellingham
City of Everett Public
Works Department
City of Lynnwood
City of Tacoma, Environmental
Services Department
City of Vancouver
King County Department of
Natural Resources and Parks
Lakehaven Utility District
LOTT Clean Water Alliance
Pierce County, PW&U,
Surface Water Management
Seattle Public Utilities

WEST VIRGINIA

Beckley Sanitary Board
Jefferson County Public
Service District
Morgantown Utility Board

WISCONSIN

City of Superior, Environmental
Services Division
Heart of the Valley Metropolitan
Sewerage District
Madison Metropolitan
Sewerage District
Milwaukee Metropolitan
Sewerage District
NEW Water
Racine Wastewater Utility

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& Infrastructure
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Squire Sanders

SUPPORTING AFFILIATES

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American Cleaning Institute
New England Interstate Water
Pollution Control Commission
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The National Association of Clean Water Agencies (NACWA) is the leading advocate for responsible national policies that advance clean water. NACWA represents the collective interests of America's clean water utilities nationwide – and their clear commitment to America's waters. For over 40 years, NACWA has been the clean water community's voice in Congress, at the U.S. Environmental Protection Agency, in the media and in the courts.